Brazil: Arriving on the World Stage?







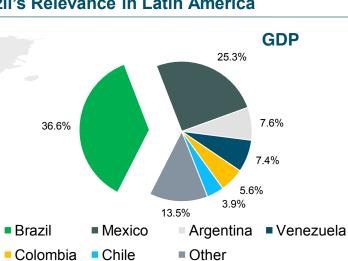
Overview

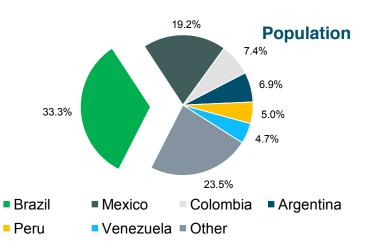
Overview



Demographics •

- Population: 192 million (5th largest)
 - 86% Urban _
 - 2.73% of the world population —
- Area: 8,514,877 km² (5th largest)
- Largest Cities:
 - São Paulo: 11 million
 - Rio de Janeiro: 6 million
- Government .
 - Democracy / Federal Republic
- Economy ٠
 - Currency: Brazilian Real (BRL)
 - S&P, Fitch and Moody's Investment Grade
 - GDP (2008): US\$ 1.612 trillion (8th largest)
 - 7% Agriculture; 28% Industry; 65% Services
 - 2.85% of the world GDP (PPP) _
 - GDP Per Capita (2008): US\$ 8,397 _
 - Market capitalization US\$ 1.170 trillion
 - 2.67% of the global market capitalization



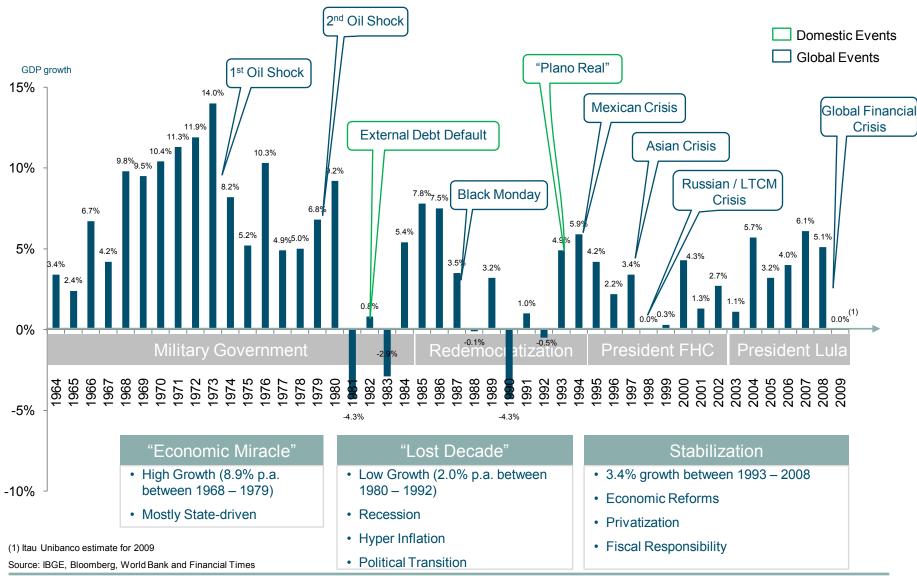


Brazil's Relevance in Latin America

Source: IBGE and World Bank



Recent History / Main Events





Social Environment



Social indicators in Brazil evolved positively, but there is still a lot to be done

	1991	2001	2004	2008
Adult illiteracy rate (15 years and above)	20.1%	15.8%	11.4%	10.0%
% of children in school (7-14 years of age)	79.5%	94.9%	97.1%	97.5%
% of pop. with more than 10 years of education	14.1%	18.9%	26.0%	41.2%
Child (under 1 year) mortality rate	4.8%	2.9%	2.6%	2.6%

% OF HOUSEHOLDS WITH:

	1991	2001	2004	2008
Electricity	86.9%	93.0%	96.8%	98.6%
Garbage collection	63.9%	79.0%	84.8%	87.9%
Running water	70.5%	77.9%	82.2%	83.9%
Sewage collection	52.1%	62.3%	68.9%	73.2%
Landlines	7.3%	28.2%	27.9%	30.1%
Mobile Phones	_	17.0%	36.6%	78.1%

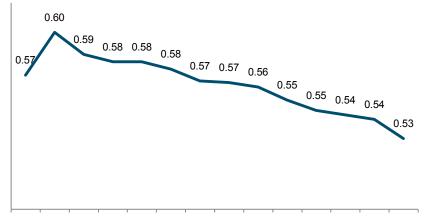
Source: IBGE and Anatel



Long Term Social Improvements

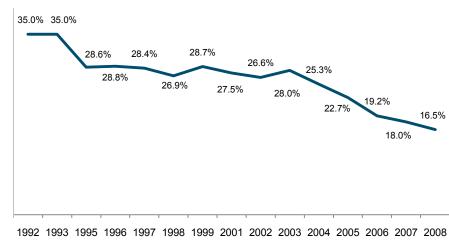


Gini Index



1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2006 2007 Source: CPS/FGV and PNAD/IBGE

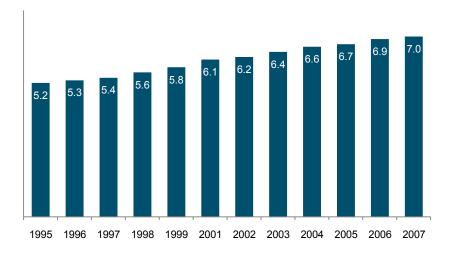
Poverty (% of Population)



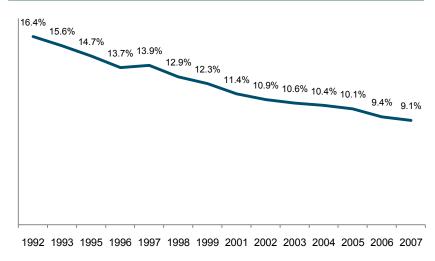
Source: CPS/FGV and PNAD/IBGE



Years of Schooling (Average of Total Population)



Illiteracy (% of Total Population)



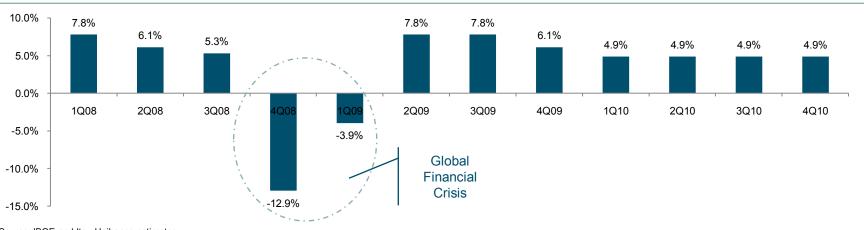
What a Difference 15 Years Make

Strong Macroeconomic Fundamentals



15 years of responsible and pragmatic macroeconomic policies allowed the Brazilian Government to implement measures to mitigate the negative impact of a global slowdown and sustain growth

- ✓ Privatization
- Lower external vulnerability
- ✓ Responsible Monetary Policies
- Healthy banking system
- Lower leverage allowing strong credit expansion
- ✓ Sound Fiscal Policy
- Domestic growth, led by private consumption and infrastructure investment



GDP Growth – QoQ Annualized

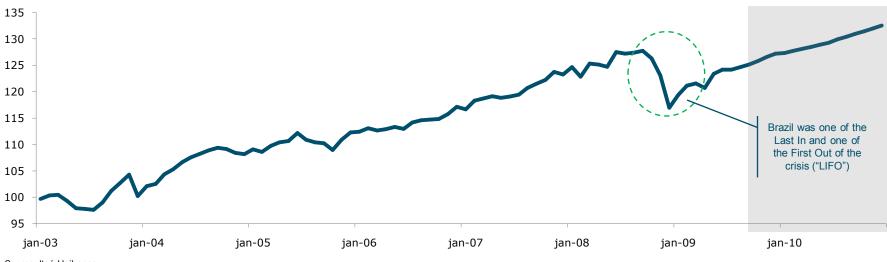
Source: IBGE and Itau Unibanco estimates



Resilience Against Credit Crisis – The "LIFO" Effect

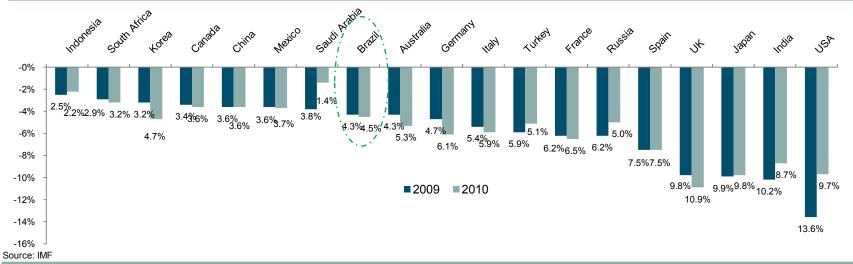


Monthly Itaú Unibanco GDP Indicator



Source: Itaú Unibanco

G-20 Fiscal Balance Estimates – Nominal Deficit (% GDP)



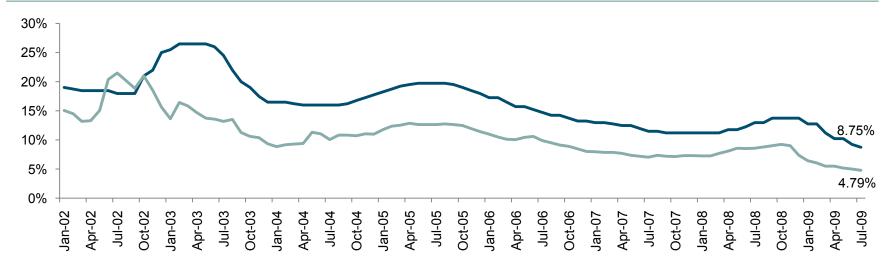




IPCA vs. Central Bank Inflation Target



SELIC vs. Real Interest Rate (Selic Rate Adjusted by Inflation Expectation)

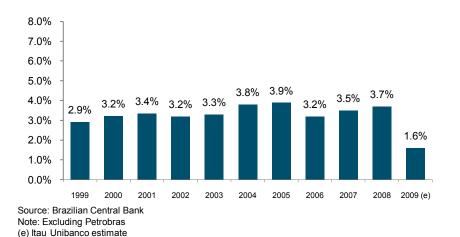


Source: Brazilian Central Bank



10 Years of Primary Surplus Target

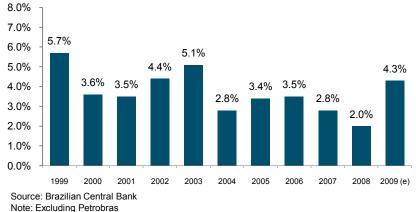




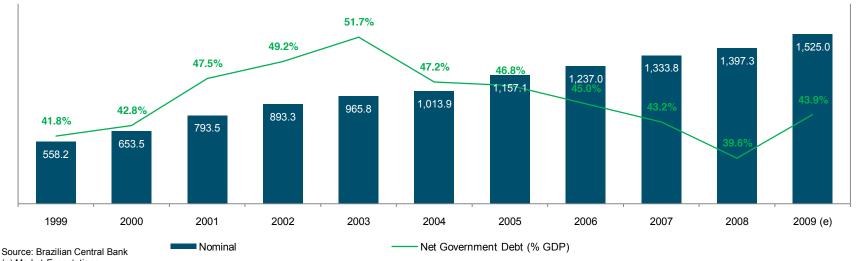
Brazil Government Net Debt (% of GDP)

Primary Budget (% GDP)





(e) Itau Unibanco estimate

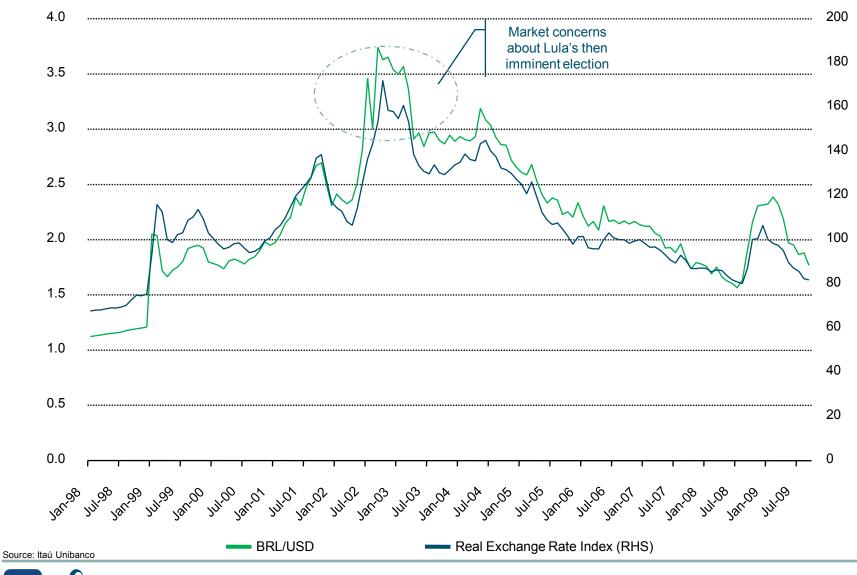


(e) Market Expectations



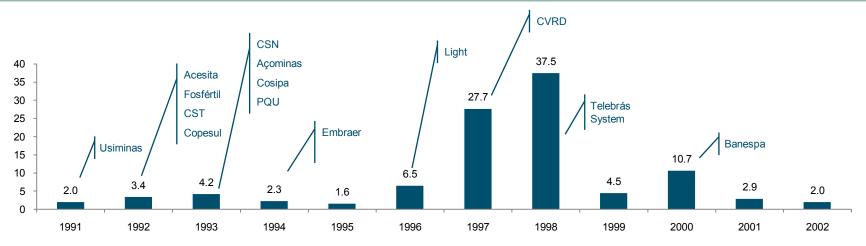
10 Years of Floating Exchange Rate







Privatization - 1991 to 2002 (US\$ billion)



Highlights

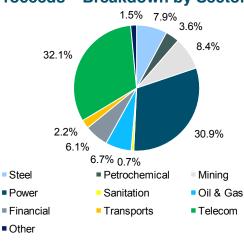
Privatized Sectors:

- ✓ Steel
- ✓ Petrochemical
- ✓ Fertilizers
- ✓ Mining
- ✓ Aerospace
- ✓ Railroads
- ✓ Telecommunication

Partially Privatized Sectors:

- ✓ Ports
- ✓ Financial
- ✓ Sanitation
- ✓ Toll-Roads
- ✓ Power
- ✓ Oil & Gas

Proceeds – Breakdown by Sector



Power

- ✓ Distribution: 63% of the sector already privatized
- ✓ Generation: 21% of the installed capacity already privately-owned

Financial Sector

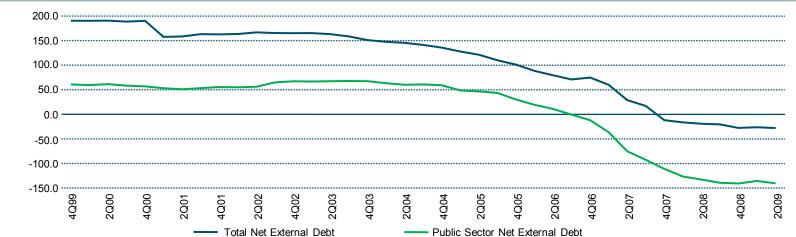
✓ 25% of the system total assets under government-controlled banks



Brazil as a Net External Creditor

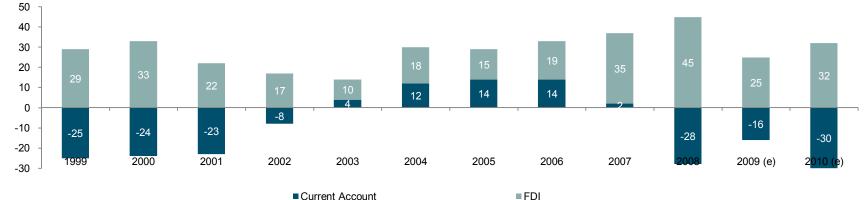


External Accounts: Total and Public Sector Net External Debt (US\$ billion)



Source: Brazilian Central Bank and Itau Unibanco





Current Account

CURRENT ACCOUNT DEFICITS HAVE BEEN COMFORTABLY FINANCED BY FDI

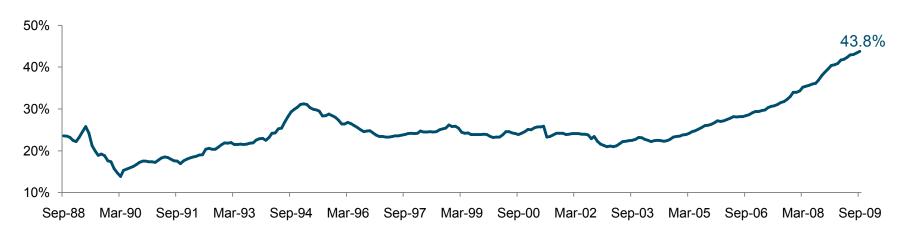
Source: Brazilian Central Bank (e) Market expectations (Focus of 10/16/2009)



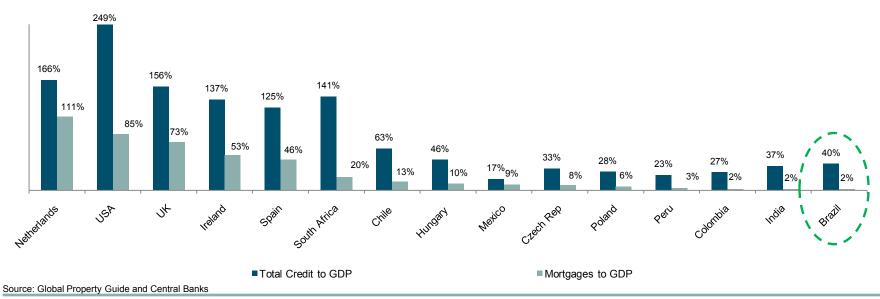
Credit Expansion



Total Credit as % of GDP



Total Credit / Mortgages (% of GDP 2008)





Domestic Demand



Falling unemployment, rising real income and stronger consumer confidence

Over the past five years, more than 20 million Brazilians – approximately 10% of the population – have emerged from poverty and joined the Middle Class



The workforce has grown 74% over the past 20 years; 1.5 million formal jobs were created in 2008 and more than 2.0 million are expected for 2010



Real GDP per capita increased by 133% between 1995 (US\$ 3,600) and 2008 (US\$ 8,400)



Social programs have enhanced the living standards of poor families. Since 2003 the minimum wage has risen 46% over inflation. New social programs were launched in 2009, such as "Minha Casa, Minha Vida" (aimed at helping poor families acquire their first residence)

Source: United Nations, 2008 - CIA World Factbook, 2008 - CAGED, 2009



Investment Grade



S&P, Fitch and Moody's granted Investment Grade Status to Brazil

Brazil	2003	2004	2005	2006	2007	2008	2009
S & P	B+	BB-	BB-	BB	BB+	BBB-	BBB-
Fitch	B+	BB-	BB-	BB	BB+	BBB-	BBB-
Moody's	B2	B1	Ba3	Ba2	Ba1	Ba1	Baa3
		Upgra	de 📃 St	able D	owngrade		
Strengths							

- Track record of macroeconomic policy continuity (despite political transitions) based on a inflation-targeting regime and floating FX-regime
- Remarkable reduction of external vulnerabilities
- Improved debt profile



What a Difference 15 Years Made...



For the first time, in the midst of a global financial crisis, Brazil has been able to use countercyclical policies to sustain growth in a distressed macroeconomic environment

	Countercyclical Measures
	Cutting interest rates
	Easing Fiscal Policy
	And, despite these policies…
	The Brazilian Real has appreciated
	Inflation remained below the Central Bank target
	FDI remained at very high levels
	Additionally
	Leverage remains considerably below that of more advanced economies
/	Brazilian stock markets are among the best performing in 2009

A brief view on Brazil's competitiveness





- ✓ Soybean: 2nd largest exporter and producer
- ✓ Poultry: Largest exporter; 2nd largest producer
- ✓ Pork: 3rd largest exporter and producer
- ✓ Corn: 2nd largest exporter; 4th largest producer
- ✓ Aluminum (Bauxite): 3rd largest producer
- ✓ Cotton: 4th largest producer; 5th largest exporter

Source: USDA and MDIC

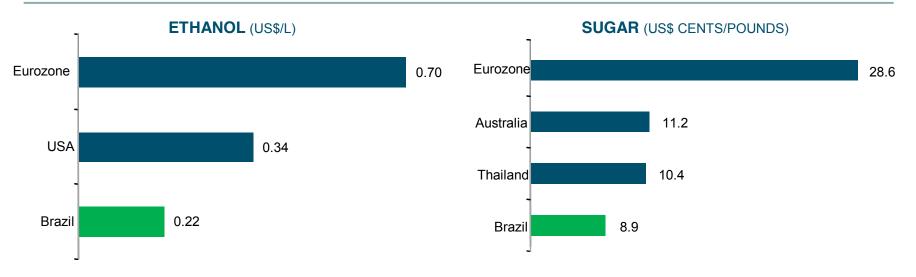




Brazil – Leading and lowest cost producer of Sugar & Ethanol







Source: LMC International and USDA (ERS), Glencore

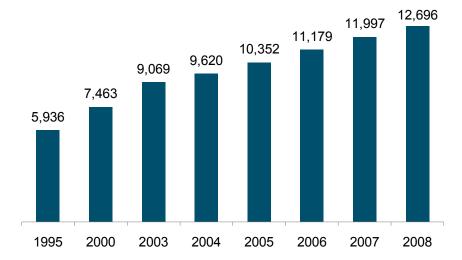




Brazil – Most efficient Pulp and Paper producer in the world

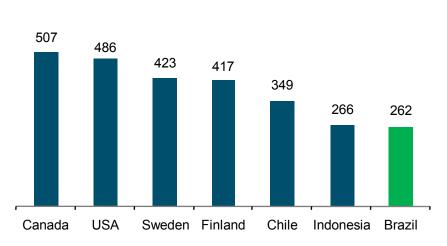


- ✓ World's shortest seed-to-paper cycle (7 years vs. 28 years world average)
- Higher forest yield combined with technology expertise boosts production
- ✓ Over US\$14 billion worth of investments expected until 2012



Brazilian Pulp Production ('000 TON)

COST ADVANTAGE (CASH COST - US\$/TON)



Source: Bracelpa





Brazil – Largest iron ore producer and one of the lowest cost steel producer

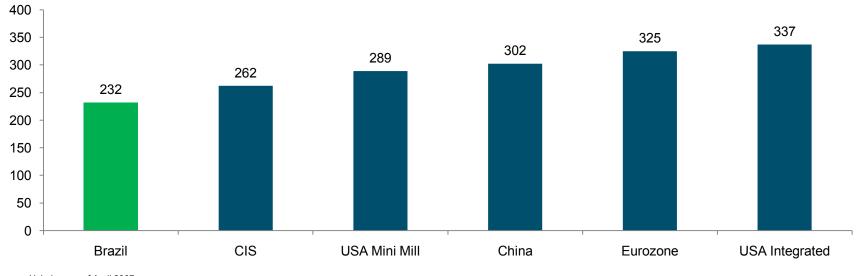
Mining

- ✓ Low Cost Production and Logistics (US\$ 11 / Ton FOB)
- ✓ Premium Quality
- ✓ Large reserves of high quality iron ore

Steel

- ✓ State-of-the-art steel mills
- ✓ The best Mine-to-Port and Mill-to-Market logistics

Slab Cash Cost (US\$/TON)



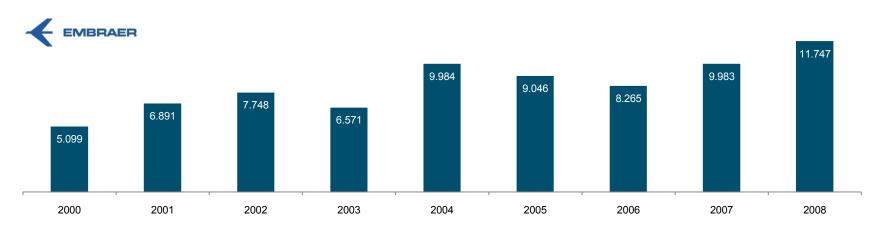
Source: Usiminas as of April 2007





Embraer – Global recognition in a technology intensive industry

Embraer's Net Revenues (R\$ billion)



Embraer has become one of the world's largest aircraft manufacturers:

- 3rd Largest commercial aircraft manufacturer
- Leading manufacturer of 30-seat to 120-seat jets
- Focusing on specific market segments with high growth potential in commercial, defense, and executive aviation
- Investment Grade Moody's Investor Service and Standard & Poor's
- ✓ 3rd largest Brazilian exporter in 2005 (93% of total sales)
- ✓ Market cap (inflation adjusted) as of December 1994 (privatization) = R\$ 1.2 billion
- ✓ Market cap as of November 2009 = R\$ 6.5 billion

Source: Embraer





Credit expansion should boost the domestic demand for durable goods

Brazil has become the 6th largest auto producer last year, surpassing France and Great Britain



- In 2008, the auto industry set a new record, with 3.2 million vehicles produced
- ✓ Since 2000, production has been growing at a 10% p.a. pace
- ✓ Over the last years, auto finance leasing terms have been extended to over 60 months

Sales of Durable Goods Rose by 17% Last Year

- ✓ Brazil is the 5th largest market for mobile phones in the world
- ✓ Since 2000, the number of mobile phones has grown at a CAGR of 25.3%. Brazil has 141 million mobile phones
- ✓ In 2007, sales of notebooks, plasma and LCD televisions almost tripled





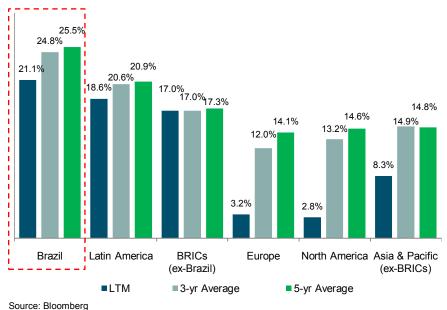
Source: ANATEL, September 2008; CIA World Factbook, 2008; Organisation Internationale des Constructeurs d'Automobiles, April 2008; ANFAEVA (Brazilian Association of automotive, vehicles and manufacturers), 2008.





Brazilian Banking System – strong and well capitalized

- ✓ Brazil sets a minimum requirement for Capital Ratio of 11%, considerably higher than Basel's (8%)
- ✓ Brazilian financial institutions have, on average, a 17% BIS ratio (2008)

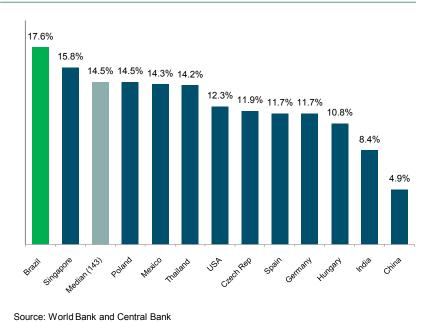


Region's ROE calculated with the average of the top 10 major banks by region

Banks – ROE by Region



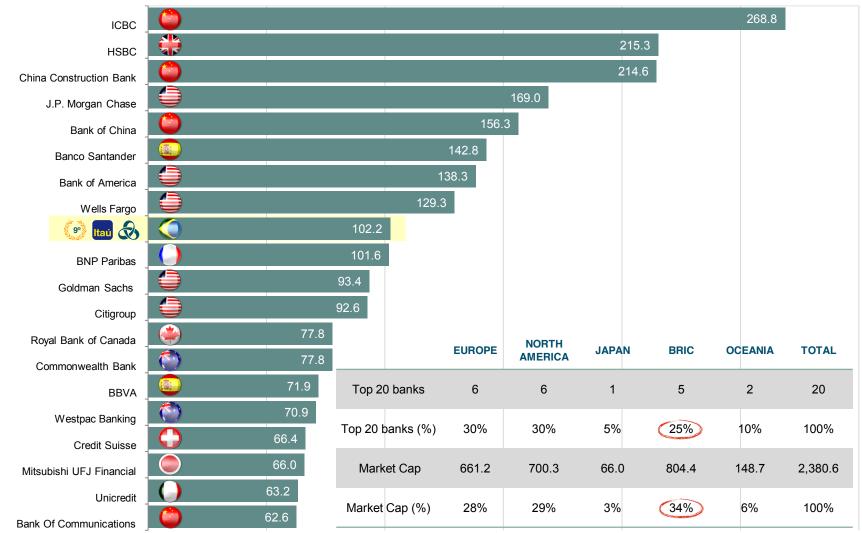
Basel Capital Ratio



Top 20 Global Financial Institutions – Market Capitalization



(US\$ BN)

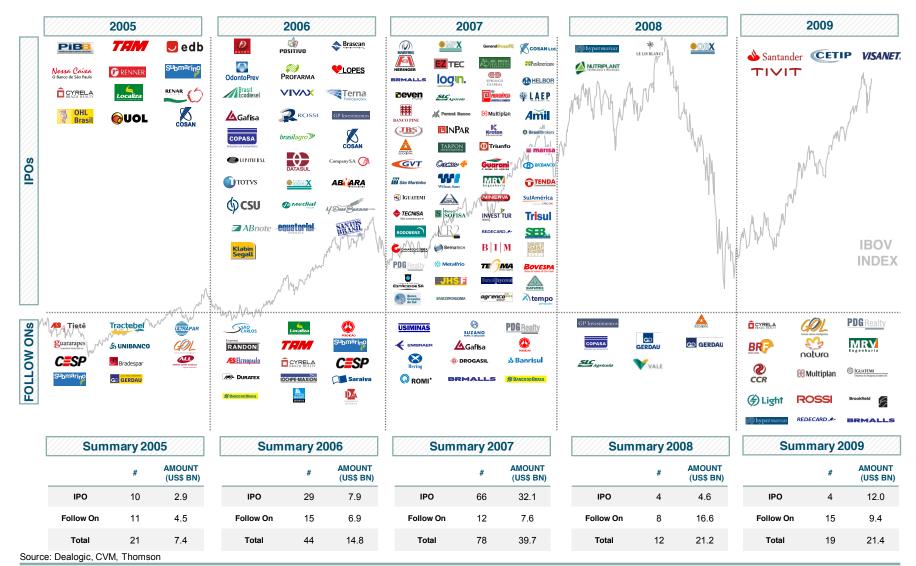


Source: Bloomberg as of 11/13/09



The Brazilian Equity Capital Markets







Challenges for Sustainable Growth



